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**To:** [Chip Humphrey/R10/USEPA/US@EPA](#)  
**Subject:** Re: Portland Harbor RI/FS - Projected schedule for major milestones  
**Date:** 06/28/2006 05:42 PM

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Thanks Chip.

-----Original Message-----

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Sent: Wed Jun 28 17:39:18 2006  
Subject: Portland Harbor RI/FS - Projected schedule for major milestones

This is to follow-up on our conversation at the senior manager's check-in meeting regarding the schedule for completion of the Portland Harbor Site RI/FS and ROD. As discussed at the meeting, completion of the RI/FS according to the current schedule and a projected 2008 ROD are not realistic given the status of the project and projections for completing the Round 2 Comprehensive Site Characterization Summary Report (Round 2 Report), Round 3B data gaps sampling and the administrative steps required to develop a ROD for the site.

Attached are the schedule projections for completion of the RI/FS, the Proposed Plan and ROD developed by the EPA and LWG project management team. Two projected schedules are provided, showing the range of target dates for the major project milestones based on various assumptions. The range between the two schedules (2010 ROD, 2012 ROD) reflects some of the factors that could impact the schedule, and highlights the management challenges ahead. Schedule delays could result from submittal of poor quality documents, an expanded scale and scope of sampling for data gaps, slow data turnaround from labs, additional review/response and negotiation time, and administrative processes for the proposed plan and ROD.

The goal of the project management team is to manage the project to meet the first schedule (2010 ROD), and to evaluate and take advantage of any opportunities to shorten the schedule further. The near-term goal is to manage development of a high quality Round 2 report and completion of Round 3A and 3B data gathering over the next 18 months to avoid delays

in submitting the draft RI and baseline risk assessment reports. During that time the project managers will also be working to ensure continued progress of other ongoing work (including food web modeling, fate and transport and hydrodynamic modeling) and evaluating opportunities to accelerate appropriate elements of the Feasibility Study.

The EPA/LWG project management team will have a clearer, more definitive project schedule when we have reached resolution on the Round 3B scope of work designed to fill the project data gaps presented in the Round 2 Report. We should finalize the Round 3B scope of work with EPA's approval of the Round 3B FSPs (6/07 or 12/07). As discussed at the check-in meeting, it is critical that the Round 2 report be objective and transparent, with no major "surprises", since it is the key to identifying Round 3B data gaps and getting the field work underway.

Please note the attachment is draft - for discussion only.

(See attached file: PH Projected Schedule June 2006.doc)